

2022 PATHWAY TO NET ZERO



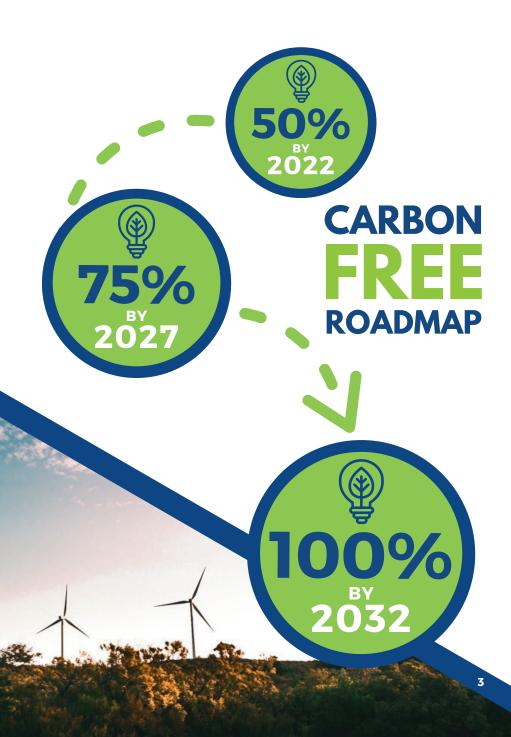
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51%

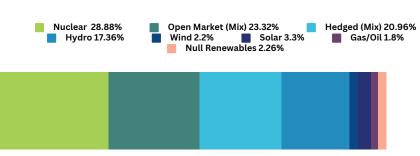
POWER SUPPLY



| MWh/RECs | Percentage of Non-Carbon Sales | Name | REC Type |
|----------|--------------------------------------|-------------------------|-------------------------|
| 4,117 | 1.42% | Berkshire Wind | MA Class 1 |
| 259 | 0.09% | MLP/DOER Solar Rebate | MA Class 1 |
| 140 | 0.05% | MLP Solar Rebate | MA Class 1 |
| 207 | 0.07 % | Green Light Program | MA Class 1 |
| 609 | 0.21% | ME Class 2 | ME Class 2 |
| 8,037 | 2.77 % | Hydro Québec | Hydro Québec System Mix |
| 45,133 | 15.54% | NYPA Hydro | VT Tier II |
| 90,157 | 31.05% | Nuclear | EFEC/CES-E |
| 148,659 | 51% | Total | |
| 290,365 | | Total Shrewsbury Electr | ical Sales |

2022 kWh PURCHASES BY FUEL SOURCE

Shrewsbury Carbon-Free Electrical Sales



POWER SUPPLY





SELCO's Power Supply Policy & Greenhouse Gas Emission Standard, adopted in 2021, establish clear annual targets that will lead to a 100% noncarbon power supply by 2032. As SELCO decarbonizes our power portfolio, we can serve as a clean foundation to help the broader community attain its climate action goals. Each time a Shrewsbury resident or business switches from fossil-fuel-based technologies to those reliant on electricity, emissions are avoided. In 2022, SELCO exceeded our minimum target of 50% non-carbon for the portfolio year, finishing at 51%.

SELCO voluntarily retired RECs associated with Berkshire Wind, and the SELCO rebated, customerowned solar systems. Nuclear provides a significant percentage of SELCO's non-carbon power supply from regional plants, including Seabrook and Millstone. SELCO also purchased regional unbundled hydro RECs to reach the department's non-carbon power supply goal for 2022. Looking ahead, SELCO is actively working to increase bundled power purchase contracts (energy with RECs) to meet the department's goals.

SELCO supports a variety of renewable energy resources within its territory, especially solar, as the department has a large system located atop the capped Landfill on Rt. 20 and has a longstanding PPA with another large system on Cherry St. SELCO is in current negotiations with another solar developer looking to site a large rooftop system on a new commercial development.

NEXTZERO





NECTZERO

NEXTZERO RESIDENTIAL PROGRAMS*

2022 was a successful year for residential participation in SELCO's suite of incentive programs through NextZero. A total of \$210,141 was distributed on a total of 1,736 incentives through NextZero programs, including free home energy audits, air-source heat pump consultations, and rebates on efficient appliances, weatherization, heat pumps, smart thermostats, battery electric yard equipment, and EV chargers. Customers also leveraged ongoing incentives through SELCO's demand response program Connected Homes, where smart devices like thermostats, EV chargers, batteries, mini-split controllers, and heat pump water heaters are dispatched a few times per month, reducing load and stress on the grid. helping keep SELCO's rates low.

In alignment with this program, SELCO adjusted the charging time limitations for its EV Charger program to be for peak events only, no longer weekdays, 5-9 pm. This accomplishes the same goal of load management during critical times.

Another key change for 2023 was adjustments to rebate amounts to support the most impactful measures with regard to decarbonization, particularly heat pump HVAC rebates are significantly boosted for 2023, up to \$10,000 per household.

*A detailed breakdown of individual program totals can be found in the data tables section.

NEXTZERO



NEXTZERO COMMERCIAL PROGRAMS*

In 2022, SELCO awarded a total of **\$5,638** to four commercial customers who upgraded their buildings with efficient LED lighting, HVAC, and weatherization. Looking ahead to 2023 and beyond, SELCO is shifting the focus of the program to decarbonization from efficiency, awarding rebates based on modeled tons of carbon reduced instead of modeled kilowatt hours (kWhs) reduced. With electrification, the overall kWhs one customer may use will increase, yet emissions will be reduced with avoided fossil fuel use.

A detailed breakdown of individual program totals can be found in the data tables section.





CARBON-BASED INCENTIVE MODEL REPORT





SELCO partnered with MMWEC and theCenter for EcoTechnology (CET), MMWEC'sresidential audit provider, to release a report detailing a new model designed to help municipal light plants develop carbon-based incentives for MMWEC's NextZero program.

The model uses carbon as the metric for deriving incentive levels and for comparing carbon benefits from a range of measures, including efficiency, electrification, renewable energy, demand response, and storage. In addition to the carbon analysis, the model also calculates the economic impacts of installed measures for the customer and utility.

The model, to be used by NextZero program managers and utility staff, is designed to be easily adapted to reflect the unique aspects of each utility. Users have control over utilityspecific inputs, including electricity pricing, electricity carbon emission factors, existing utility incentives, and carbon price, which is a price per ton of carbon avoided.

SELCO has plans to utilize this model in its rebate programming, including in the NextZero Prescriptive HVAC program and its solar rebate program.

The report can be viewed at: https://www.centerforecotechnology.org/ carbon-based-incentives-report/

EV REBATE PROGRAM





EV REBATES

SELCO's first full year of offering its Electric Vehicle Rebate Program was a resounding success, with **100** recipients and nearly **\$114,000** awarded in 2022.

Of those **100** customers, **72** invested in full Battery EVs (BEVs), **26** plug-in hybrid EVs (PHEVs), and **two** electric bikes.

These EVs are estimated to offset over **2,320** tons of carbon throughout their useful life.

Including the **7** BEV rebates and **6** PHEV rebates in 2021, the total greenhouse gas emissions impact this program has had since the beginning is modeled at **2,600** tons of carbon.



SOLAR REBATE PROGRAM





SOLAR REBATES

In 2022, **25** new residential solar projects were awarded rebates, totaling nearly **\$160,000**. A total of **28** projects applied for interconnection, with **three** electing not to receive a rebate.

Going forward, the program will be scaled back substantially from the 2022 rate of **\$0.80/w DC up to \$8,000**, now awarding **\$0.10/w DC up to \$1,000** per address. This was partially motivated by the conclusions from SELCO's carbon-based incentive model that suggested this more appropriate amount, given the department's increasing non-carbon power supply.

In 2023, SELCO has shifted focus and funding to higher-impact electrification measures like heat pumps. The net metering rate remains unchanged, crediting the full retail rate per kWh produced by solar.



ELECTRIFICATION & EFFICIENCY LOANS





0% FINANCING LOANS

SELCO revamped its loan program for 2022, refocusing on electrification more so than energy efficiency, adding heat pumps, and service upgrades to be eligible for **0%** interest loans.

Six residential customers leveraged this program to fund projects at their homes to electrify and improve energy efficiency. **Three** loans were for added insulation, and **three** \$10,000 loans were for whole home heat pumps, all displacing oil heating systems.

The total loan amount disbursed was **\$38,462.50**, most electing for the longest repayment period of 60 months.

This loan, combined with SELCO rebates, Mass Save rebates (if an Eversource natural gas customer) and state/federal tax credits can cover 100% of total project costs for some customers.



AWARDS & RECOGNITIONS





SMART ELECTRIC POWER ALLIANCE (SEPA) UTILITY TRANSFORMATION CHALLENGE SCORECARD

In 2022, the Smart Electric Power Alliance (SEPA) launched the second iteration of its Utility Transformation Challenge, an initiative to assess and present a holistic view of U.S. utility progress in transforming the energy system towards a carbon-free electricity system. SELCO's IR team answered an extensive questionnaire and scored 46/100, in the 61st percentile for public power/cooperative respondents. SELCO scored near average for the dimensions of Clean Energy Resources and Modern Grid Enablement, below average for Aligned Actions and Engagement, and well above average for Corporate Leadership, as seen on page 6. Within the Clean Energy Resources dimension, SELCO can improve its load reduction capacity. Within the leadership dimension, SELCO's carbon reduction target scored exceptionally high, as the department's 2032 100% non-carbon goal is more aggressive than most other public utilities.

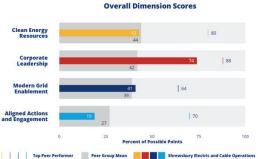
To modernize SELCO's grid, the department can improve its planning and forecasting, innovative rate design, and grid-enabling technology, like AMI smart meters, which will deploy soon. Within the dimension of Aligned Actions & Engagement, SELCO can improve its efforts to develop a strong and cutting-edge workforce, as well as continue to electrify its fleets.

AWARDS & RECOGNITIONS





SMART ELECTRIC POWER ALLIANCE (SEPA) UTILITY TRANSFORMATION CHALLENGE SCORECARD



APPA SMART ENERGY PROVIDER

In 2022, SELCO was once again designated as a Smart Energy Provider by the American Public Power Association, with a new high total score of 90/100! This was awarded for demonstrating a commitment to and proficiency in energy efficiency, distributed generation, and environmental initiatives that support the goal of providing safe, reliable, low-cost, and sustainable electric service. SELCO is a proven leader in smart energy programming and services.

OUTREACH





ELECTRIFY EVERYTHING SCAVENGER HUNT

In partnership with Shrewsbury's local climate action group Tipping Point 01545, SELCO organized a unique electrification-themed scavenger hunt during the summer of 2022.

Eye-catching signs with QR codes were strategically placed at six parks throughout the town. Scanning the QR code with a smartphone brought users to a video of SELCO's Integrated Resources Analyst, Patrick Collins, presenting easy-to-understand educational information and visuals about cutting-edge electric technology like air source heat pumps, EVs, induction cooking, electric yard equipment, battery storage, and solar.





| Audits | Total Qty 2022 | Qty Q1 | Qty Q2 | Qty Q3 | Qty Q4 | Audits Total \$ | \$ Q1 | \$ Q2 | \$ Q3 | \$ Q4 |
|--------------------------------|------------------------|-----------|-----------|-----------|-----------|----------------------------------|----------|------------|-----------|-----------|
| Audits | 185 | 48 | 46 | 56 | 35 | 2022 | | | | |
| LED Bulbs | 555 | 144 | 138 | 168 | 105 | \$49,580 | \$12,864 | \$12,328 | \$15,008 | \$9,380 |
| PII Verification | | | | | | \$1,110 | \$288 | \$276 | \$336 | \$210 |
| Visits | 21 | 6 | 6 | 5 | 4 | \$2,415 | \$690 | \$690 | \$575 | \$460 |
| '22 GOAL - 100 | 761 | 198 | 190 | 229 | 144 | \$53,105 | \$13,842 | \$13,249 | \$15,919 | \$10,050 |
| ASHP Consultations | Total Qty 2022 | Qty Q1 | Qty Q2 | Qty Q3 | Qty Q4 | ASHP Consults Total \$ 201 | | \$ Q2 | \$ Q3 | \$Q4 |
| # ASHP Consu | lt 143 | 20 | 48 | 48 | 27 | \$10,010 | \$1,40 | 0 \$3,360 | \$3,360 | \$1,890 |
| # Gold Manual | J 93 | 7 | 22 | 45 | 19 | \$23,715 | \$1,78 | 5 \$5,610 | \$11,47 | 5 \$4,895 |
| # Gold Desigr Consult | 1 | ο | 1 | ο | 0 | \$95 | \$0 | \$95 | \$0 | \$0 |
| # Gold Desigr Review | 1 24 | ο | 9 | n | 4 | \$3,840 | \$0 | \$1,440 | \$1,760 | \$640 |
| # Gold Verify | 19 | 0 | 3 | 6 | 10 | \$2,185 | \$0 | \$345 | \$690 | \$1,150 |
| '22 GOAL - 112 | 280 | 27 | 83 | 110 | 60 | \$39,845 | \$3,18 | 5 \$10,85 | 0 \$17,28 | 5 \$8,525 |
| Cool Home | Total s Qty 2022 | Qty 01 | Qty Q2 | Qty Q3 | Qty Q4 | Cool Hom Total \$ 20 | I ¢ 01 | \$ Q2 | \$ Q3 | \$Q4 |
| Central AC | 10 | 9 | 1 | 0 | 0 | \$2,500 | \$2,25 | 0 \$250 | \$0 | \$0 |
| Air Source He Pumps | eat 4 | o | 1 | 2 | 1 | \$2,250 | \$0 | \$500 | \$1,000 | \$750 |
| Ductless Mini S (Single-Zon | · I 16 | 7 | 5 | 3 | 1 | \$5,000 | \$2,10 | 50 \$1,500 | \$900 | \$500 |

\$10,250

\$20,000

\$3,500

\$7,850

\$1,000 \$1,000 \$4,750

\$3,250 \$2,900 \$6,000

18

48 23

7

2

9

2

7

7

9

Ductless Mini Splits

(Multi-Zone)

22 GOAL - 175



| ENERGY STAR Appliances | Total Qty 2022 | Qty Q1 | Qty Q2 | Qty Q3 | Qty Q4 | ENERGY STAR Total \$ 2022 | \$ Q1 | \$ Q2 | \$ Q3 | \$ Q4 |
|---|----------------------|-----------|-----------|-----------|-----------|------------------------------|-------------|-------------|-------------|-------------|
| Air Purifier | - 11 | 4 | 1 | 4 | 2 | \$440 | \$160 | \$40 | \$160 | \$80 |
| Clothes Washer | 73 | 25 | 16 | 9 | 23 | \$3,650 | \$1,250 | \$800 | \$450 | \$1,150 |
| Clothes Dryer | 45 | 18 | 8 | - 4 | 15 | \$2,700 | \$900 | \$400 | \$650 | \$750 |
| Heat Pump Clothes Dryer | ο | 0 | 0 | 0 | 0 | \$0 | \$ 0 | \$ 0 | \$ 0 | \$0 |
| Dehumidifier | 51 | 12 | 6 | 17 | 16 | \$1,530 | \$360 | \$180 | \$510 | \$480 |
| Heat Pump Water Heater | 8 | 0 | 2 | 3 | 3 | \$4,000 | \$ 0 | \$1,000 | \$1,500 | \$1,500 |
| 2 Speed Pool Pump | 0 | 0 | 0 | 0 | 0 | \$0 | \$ 0 | \$ 0 | \$0 | \$0 |
| Variable Speed Pool Pump | 9 | 1 | 1 | 3 | 4 | \$2,250 | \$250 | \$250 | \$750 | \$1,000 |
| Refrigerator | 64 | 19 | 10 | 12 | 23 | \$3,200 | \$950 | \$500 | \$600 | \$1,150 |
| Heat Pump Pool Heater | ο | 0 | 0 | 0 | 0 | \$0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| Induction Range (Replacing Gas/Propane) | 1 | 0 | 0 | 0 | 1 | \$500 | \$0 | \$0 | \$0 | \$500 |
| Induction Range (Replacing Electric) | 3 | o | 0 | 1 | 2 | \$300 | \$ 0 | \$0 | \$100 | \$200 |
| '22 GOAL - 400 | 265 | 79 | 44 | 53 | 89 | \$18,570 | \$3,870 | \$3,170 | \$4,720 | \$6,810 |

| HEI | Total Qty 2022 | Qty Q1 | Qty Q2 | Qty Q3 | Qty Q4 | HEI Total \$ 2022 | \$ Q1 | \$Q2 | \$ Q3 | \$Q4 |
|------------------------------|----------------------|-----------|-----------|-----------|-----------|----------------------|---------|---------|---------|---------|
| Blower Door & Air Sealing | 5 | 1 | 1 | 2 | 1 | \$2,472 | \$500 | \$500 | \$1,000 | \$472 |
| Insulation | 8 | 1 | 1 | 3 | 3 | \$3,948 | \$500 | \$500 | \$1,500 | \$1,448 |
| Duct Sealing | 1 | 1 | 0 | 0 | 0 | \$200 | \$200 | \$0 | \$0 | \$0 |
| '22 GOAL - 20 | 14 | 3 | 2 | 5 | 4 | \$6,619 | \$1,200 | \$1,000 | \$2,500 | \$1,919 |



| Wi-Fi Thermostats | Total Qty 2022 | | Qty Q2 | Qty Q3 | Qty Q4 |
|-------------------|----------------------|----|-----------|-----------|-----------|
| Wi-Fi Thermostats | 66 | 38 | - 11 | 6 | - 11 |
| '22 GOAL - 60 | 66 | 38 | 11 | 6 | 11 |

| Wi-Fi Thermostats Total \$ 2022 | \$ Q1 | \$ Q2 | \$ Q3 | \$ Q4 |
|---------------------------------------|---------|-------|-------|---------|
| \$5,891 | \$3,472 | \$979 | \$518 | \$1,012 |
| \$5,891 | \$3,472 | \$979 | \$518 | \$1,012 |

| Battery Operated Lawn Equipment | Total Qty 2022 | Qty Q1 | Qty Q2 | Qty Q3 | Qty Q4 |
|------------------------------------|----------------------|-----------|-----------|-----------|-----------|
| Lawn Mower | 91 | 0 | 35 | 37 | 19 |
| Hedge Trimmer | 15 | 0 | 2 | 5 | 8 |
| Pressure Washer | 0 | 0 | 0 | 0 | 0 |
| Rototiller | 0 | 0 | 0 | 0 | 0 |
| Chain or Pole Saw | 14 | 0 | - 4 | 5 | 5 |
| Leaf Blower | 36 | 0 | 10 | 9 | 17 |
| String Trimmer | 54 | 0 | 15 | 24 | 15 |
| Snow Blower | 17 | 0 | 2 | 3 | 12 |
| '22 GOAL - 300 | 227 | 0 | 68 | 83 | 76 |

| Battery Lawn Equipment Total \$ 2022 | Qty Q1 | Qty Q2 | Qty Q3 | Qty Q4 |
|--|-------------|---------|---------|---------|
| \$9,805 | \$0 | \$3,500 | \$3,685 | \$1,900 |
| \$600 | \$ 0 | \$80 | \$200 | \$320 |
| \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 |
| \$560 | \$0 | \$160 | \$200 | \$200 |
| \$900 | \$ 0 | \$250 | \$225 | \$425 |
| \$1,350 | \$0 | \$375 | \$600 | \$375 |
| \$1,700 | \$ 0 | \$200 | \$300 | \$1,200 |
| \$14,195 | \$0 | \$4,565 | \$5,210 | \$4,420 |

| Connected Homes Enroliments | Total Customers | Total Devices | Batteries | EV Chargers | Mini Split Controls | Water Heaters | Thermostats | Nest Devices |
|---------------------------------|--------------------|------------------|-----------|----------------|------------------------|------------------|-------------|-----------------|
| SELCO as of 12/31/21 | 63 | 97 | 1 | 3 | 0 | 4 | 8 | 81 |
| Q1 | 5 | 15 | 0 | 2 | 0 | 1 | 1 | 11 |
| Q2 | 16 | 24 | 0 | 0 | 0 | 1 | 3 | 20 |
| Q3 | 7 | 16 | 0 | 1 | 0 | 0 | 0 | 15 |
| Q4 | 50 | 107 | 0 | 1 | 6 | 1 | 7 | 92 |
| Total Added Enrollments 2022 | 78 | 162 | 0 | 4 | 6 | 3 | n | 138 |
| Total Enroliments | 141 | 259 | 1 | 7 | 6 | 7 | 19 | 219 |

| Connected Homes Incentives | YTD Total | Ql | Q2 | Q3 | Q4 |
|----------------------------|-----------|-------|---------|---------|-------|
| SELCO | \$3,930 | \$345 | \$1,495 | \$1,625 | \$465 |

Q4

Total

Total kW

MLP Solar Rebate

Total MLP Rebate \$ SELCO Rebates Total **Grant (incl grants** Goal Projects Capacity funded 100% by MLPs) \$12,000 Q1 2 20.0 Q2 1 8.2 \$4,896 **\$0** Q3 0 0 Q4 0 0 \$0 2022 Totals 3 28.2 \$16,896 25 28 30 **EV Scheduled Charging Program # of Chargers Distributed Total Incentives** Goal \$6,900 **Q1** 11 Q2 10 \$6,600 **Q**3 13 \$8,800

| 2022 Totals | 47 | \$ | 31,000 | 35 |
|--------------------------------------|--------------|----------|---------------|----|
| Prescriptive Lighting and HVAC Progr | ams Complete | Projects | Total Rebates | |
| QI | 2 | | \$2,350 | |
| Q2 | 1 | | \$288 | |
| Q3 | 0 | | \$0 | |
| Q4 | 1 | | \$8,700 | |
| 2022 Totals | 4 | | \$5.678 | |

13

POWISRING THE SUTURE SHREWSBURY ELECTRIC & CABLE OPERATIONS ECTRIC

SELCO





\$8.700